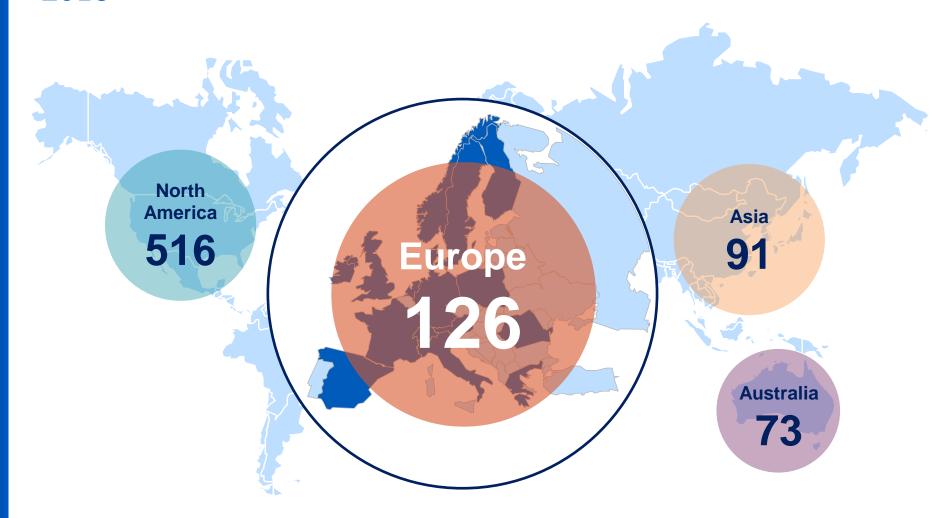
Activist Investors Conquering Europe Cas Sydorowitz

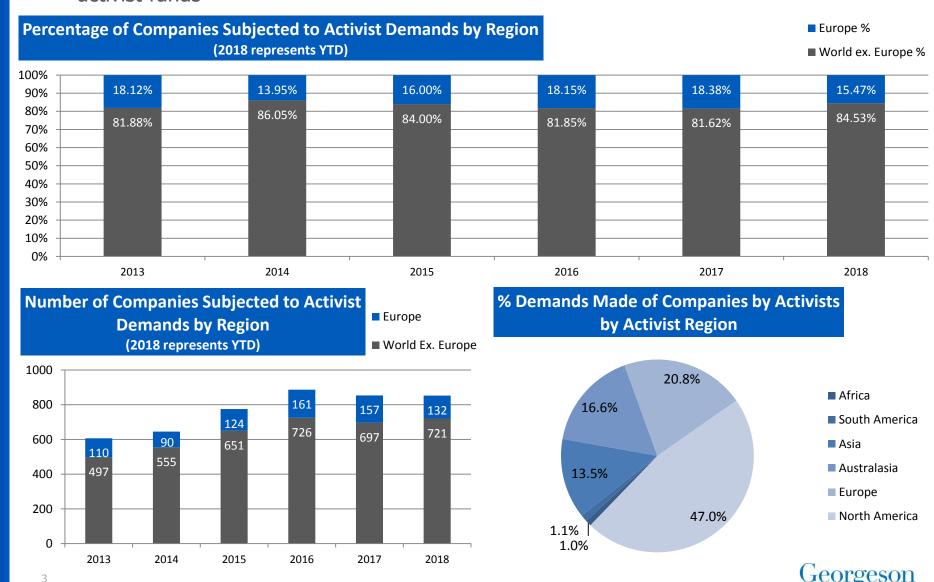


Number of Companies Subjected to Activist Demands in 2018



European Activist Trends

Europe is a significant market for activism both in terms of target companies and activist funds



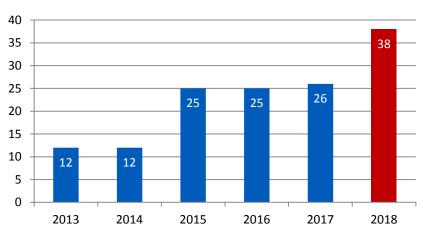
Common Activist Demands

Board Representation is by far the most popular form of demand by activist investors in Europe.

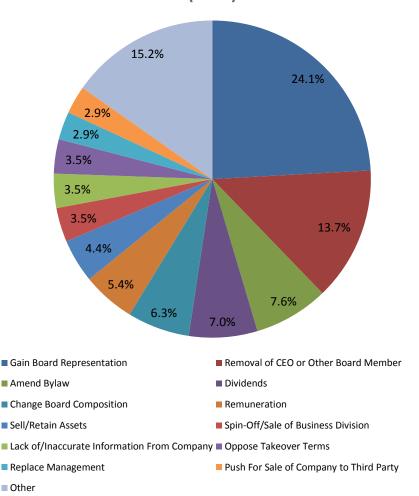
Top Demands in 2018:

- 1. Gain Board Representation
- Removal of CEO or Other Board Member
- 3. Amend Articles/Bylaws

Number of European Companies with Activist on the Board



Number of Demands in Europe by Demand Type (2018)





High Profile Activist Campaigns in 2018



Recent Activist Campaign Outcomes



Amos Genish (CEO) of Telecom Italia fired

13-11-18



Gavin Darby (CEO) of Premier Foods steps down

13-Nov-18



Tim O'Toole (CEO) of FirstGroup steps down

01-06-18



Denis Kessler (CEO) of SCOR criticised by CIAM

25-09-18



Peter Ulber (Chairman) of Panalpina agrees to step down

20-11-18



Activist Message – Taking it to the Masses

Third Point vs. Campbell Soup

https://youtu.be/DL ptfL5jPDg

Key Dates:

- **09-Aug-18** Third Point urges Campbell Soup to consider a sale
- **30-Aug-18** Third Point changes strategy to pursue asset sale at Campbell Soup rather than sale of entire company
- **07-Sep-18** Third Point nominates 12 individuals to Campbell Soup board
- **19-Oct-18** Third Point releases video describing what it sees as the issues at Campbell Soup
- **09-Nov-18** Third Point changes demands in nominating 5 directors instead of original 12
- **15-Nov-18** ISS recommends in favour of entire Third Point slate, Glass Lewis backs three members of the slate.
- **26-Nov-18** Settlement reached in which Campbell Soup increases board from 12 to 14 with the two new board seats being occupied by Third Point proposed candidates.



The Spectrum of Activist Engagement

> Activists will run campaigns using a variety of techniques ranging from the more constructive private engagements to hostile actions such as filing a lawsuit against the company.

Shareholder Litigation

Activist launching a legal battle against the target company once all other measures have been unsuccessful

Proxy Contest

Costly and resource-intensive for both parties. Can be a withhold campaign, shareholder proposal

Director Nominations

Signals an activist's willingness to engage in proxy fight

White Paper

Openly critical, detailed presentation of current strategy and activist's alternative

Public Letter

Letter to the board, shareholders or management. Used to gain and gauge public support

Public Filing

Activists typically acquire a notable ownership stake typically above 3%

Private Engagement

Private request for consideration of activist concerns

HOSTILE CONSTRUCTIVE

















Contact



Cas Sydorowitz
Global Head of Activism and M&A
Tel: +44 207 019 7002
Mob: +44 7810 750 442
cas.sydorowitz@georgeson.com